Competitive analysis framework

Porter’s Five Forces

This framework is a simple and effective way to scope out the competitive landscape your business is operating in, revealing critical insights about new entrants, buyer and supplier power, competitive rivalry, and the threat of substitutes. By understanding these forces, you can navigate market challenges and seize opportunities to gain a competitive edge.

| **Focus area** | **What does it mean?** | **What to look for** |
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| **Threat of new entrants** | How easily could a new competitor enter the market? | Time to entry  Cost of entry  Economies of scale  Technological protection  Other barriers to entry |
| **Bargaining power of buyers** | How much power do your customers ultimately have? | Number of buyers  Purchase sizes  Price sensitivity  Ability to switch |
| **Bargaining power of suppliers** | How much power do your suppliers ultimately have? | Number of suppliers  Unique capacity of suppliers  Your ability to substitute |
| **Intensity of  competitive rivalry** | How many competitors are currently in the market and how much is it growing? | Number of competitors  Difference in quality  User loyalty  Switching costs for users  Growth of market |
| **Threat of substitutes** | How likely are users to switch to an alternative? | Performance of competitors  Cost of change |